

# Whistleblower Policy - iLA

Document No: iLA-COR-POL-058

Published Date: 15/05/2026

## 1. Purpose

This policy supports Independent Living Assessment Incorporated (iLA) to encourage whistleblower disclosures and apply whistleblower protections under the *Corporations Act 2001*.

## 2. Scope

This policy applies to anyone making a qualifying disclosure about iLA.

## 3. Policy Statement

iLA's Whistleblower Policy is an important tool designed to provide a secure and confidential mechanism for individuals to report suspected wrongdoing including those related to misconduct, illegal activities, or unethical behaviour within the organisation, without fear of retribution. This policy establishes the framework for how such reports will be received, investigated and addressed, thereby promoting a culture of transparency, integrity and accountability.

Our policy seeks to address the following aims:

- to deter wrongdoing, in line with our organisation's risk management and governance framework;
- to ensure individuals who disclose concerns of wrongdoing can do so safely, securely and with confidence that they will be protected and supported, with their confidentiality maintained;
- to provide transparency around our organisation's framework for receiving, handling and investigating disclosures;
- to ensure that such disclosures contribute to the continuous improvement of iLA's services and operations;
- to support iLA's values, as well as iLA's Employee and Volunteer Code of Conduct Policy;
- to support iLA's long-term sustainability and reputation; and
- to meet our organisation's legal and regulatory obligations.

## 4. Roles and Responsibilities

### 4.1. Whistleblower Protection Officer

iLA's Whistleblower Protection Officers (WPO's) are:

- Chief Executive Officer
- Board Chair
- Board Deputy Chair
- Treasurer

### 4.2. iLA Staff & Board Directors

- Must protect a whistleblower's identity.

- Preserve the anonymity of other parties named in a disclosure.
- Understand their personal obligations as receiver of a disclosure.
- Ensure fair treatment of any party mentioned in the disclosure.
- Comply with this policy and related procedures.
- Comply with legal requests for information.

## **5. Whistleblower Eligibility**

Under this policy an eligible Whistleblower is:

An individual who is, or has been, any of the following in relation to the organisation:

- a) An employee (including current and former employees, interns, managers and directors);
- b) a supplier of services or goods to the organisation (whether paid or unpaid), including their employees (e.g. current and former contractors, consultants, service providers and business partners);
- c) an associate of the organisation;
- d) a relative, dependant or spouse of an individual listed in (a) to (c) (e.g. relatives, dependants or spouse of current and former employees, contractors, consultants, service providers, suppliers and business partners); and

Under this policy, a discloser will qualify for protection under the *Corporations Act 2001* if they are an eligible Whistleblower in relation to ILA, and:

- a) they have made a 'qualifying disclosure' to an 'eligible recipient', refer to 4.1 and 5.2;
- b) they have made a disclosure to a legal practitioner for the purposes of obtaining legal advice or legal representation about the operation of the whistleblower provisions in the *Corporations Act 2001*; or
- c) they have made an 'emergency disclosure' or 'public interest disclosure' in accordance with qualifying criteria.

### **5.1. Qualifying Disclosures**

Disclosures that are not about disclosable matters do not qualify for protection under the *Corporations Act 2001*.

#### **Disclosable Matters**

Matters that qualify for protection under the *Corporations Act 2001* are 'disclosable matters'. Disclosable matters involve information that the discloser has reasonable grounds to suspect misconduct, or an improper state of affairs or circumstances, in relation to ILA.

The following matters are considered qualifying disclosures:

- A breach of the Employee and Volunteer Code of Conduct;
- 
- A significant risk to health and safety;
- Fraud, money laundering or misappropriation of funds;
- Illegal behaviour, including criminal behaviour (e.g. theft, illicit drug sale/use, violence or threatened violence and criminal damage against property);

- Activities which may cause serious financial, reputational or operational damage to ILA;
- Serious or substantial waste, misuse or mismanagement of resources.
- Reprisal or retaliation against a person who has made or was planning to make a disclosure;
- Conflicts of interest that contravene ILA policies and procedures; or
- Unauthorised use of ILA's confidential information.

### 5.2. Eligible Recipient of Qualifying Disclosures

Disclosures that qualify for protection must be made orally or in writing, and can be made anonymously. To qualify for protection, the disclosure must be made to one of the following recipients:

- an ILA Whistleblower Protection Officer (WPO);
- a Board director or senior ILA manager;
- a police officer;
- external auditor;
- a regulator (Australian Securities and Investments Commission (ASIC), Australian Taxation Office (ATO); or
- a legal practitioner.

### 5.3. Emergency Disclosure or a Public Interest Disclosure

Disclosures made to a journalist or parliamentarian can under certain circumstances qualify for protection. It is important for the discloser to understand the specific criteria required to apply whistleblower protection when making a public interest or emergency disclosure. A discloser should contact an independent legal adviser before making a public interest disclosure or an emergency disclosure.

### 5.4. Personal Work-Related Grievances

Except in circumstances as set out below, this policy does not apply to personal work-related grievances. A personal work-related grievance is one that has implications for a specific person or people but does not also have significant implications for ILA. Grievances of this nature should be discussed with your Manager and/or the People and Culture team in accordance with ILA's grievance process.

A personal work grievance may still qualify for whistleblower protections where there is also an allegation of illegal activity of the organisation, or where the report includes information about misconduct beyond an individual's circumstances that demonstrates a systemic issue, or if a Whistleblower is concerned about victimisation resulting from a protected disclosure under this policy.

## 6. How to Make a Disclosure

A Whistleblower can report either verbally or in writing. They can choose to have their disclosure managed as a whistleblower disclosure or as a complaint.

To ensure the appropriate protections, those concerned about retaliation should opt for Whistleblower disclosure. A Whistleblower may withdraw their disclosure at any time.

Printed or personally saved electronic copies of this document are considered uncontrolled. Refer to SharePoint for current controlled electronic copies.

If handled as a complaint, then the matter will remain confidential but no longer be anonymous. Treated as a complaint, ILA can involve the discloser during resolution, but whistleblower protections do not apply.

Eligible disclosures can be directed internally to:

- **ILA Whistleblower Protection Officer**

**ILA Website:** [Whistleblower Report Form](#) (monitored by CEO & Board Chair)

**Mail: Private and Confidential** - Whistleblower Protection Officer. Independent Living Assessment. Level 2 / 7 Tully Road, East Perth, WA 6004.

**Phone:** 08 6202 4700

Eligible disclosures can be directed externally to the recipients outlined in *5.2 Eligible Recipient of Qualifying Disclosures* or via the contact details provided below:

- **The Australian Securities and Investments Commission (ASIC)**

[Make a report of misconduct to ASIC | ASIC](#)

1300 300 630

- **ILA's External Auditors – RSM Australia**

[Perth | RSM Australia](#)

08 9261 9100

## 7. Anonymous Disclosures

Disclosures can be made anonymously and still be protected under the *Corporations Act 2001*. A discloser may adopt a pseudonym for the purpose of their disclosure to protect their anonymity.

A discloser can choose to remain anonymous while making a disclosure, over the course of the investigation and after the investigation is finalised. A discloser can refuse to answer questions that they feel could reveal their identity at any time, including during follow-up conversations.

A discloser who wishes to remain anonymous should maintain ongoing two-way communication with the organisation, so the organisation can ask follow-up questions or provide feedback.

If a disclosure comes from an email address from which the person's identity cannot be determined, and the discloser does not identify themselves in the email, ILA will treat it as an anonymous disclosure.

## 8. Legal Protections for Disclosers

Protections apply not only to internal disclosures, but to disclosures to legal practitioners, regulatory and other external bodies, and public interest and emergency disclosures that are made in accordance with the *Corporations Act 2001*.

### 8.1. Identity Protection (Confidentiality)

ILA has a legal obligation to protect the confidentiality of a discloser's identity.

A person cannot disclose the identity of a discloser or information that is likely to lead to the identification of the discloser (which they have obtained directly or indirectly because the discloser made a disclosure that qualifies for protection). An exception to this confidentiality obligation is if a person discloses the identity of the discloser:

- a) to ASIC, APRA, or a member of the Australian Federal Police (within the meaning of the *Australian Federal Police Act 1979*);
- b) to a legal practitioner (for the purposes of obtaining legal advice or legal representation about the Whistleblower provisions in the *Corporations Act 2001*);
- c) to a person or body prescribed by regulations; or
- d) with the consent of the discloser.

A person can disclose the information contained in a disclosure with or without the discloser's consent if:

- a) the information does not include the discloser's identity;
- b) ILA has taken all reasonable steps to reduce the risk that the discloser will be identified from the information (e.g. removing the discloser's name, position title and other identifying details); and
- c) it is reasonably necessary for investigating the issues raised in the disclosure.

A discloser can lodge a complaint with ILA about a breach of confidentiality, as well as with a regulator, such as ASIC, APRA or the ATO, for investigation.

## **8.2. Protection from Detrimental Acts or Omissions**

ILA staff, or any other individual cannot engage in conduct that causes detriment to a discloser (or another person), in relation to a disclosure, if:

- a) a) they believe or suspect that the discloser (or another person) made, may have made, proposes to make or could make a disclosure that qualifies for protection; and
- b) b) the belief or suspicion is the reason, or part of the reason, for the conduct.

In addition, ILA (or any individual) cannot make a threat to cause detriment to a discloser (or another person) in relation to a disclosure.

Examples of detrimental conduct that are prohibited under the law include the following list:

- a) dismissal of a staff member;
- b) injury of a staff member in their employment;
- c) alteration of position or duties to their disadvantage;
- d) discrimination between an employee and other employees of the same employer;
- e) harassment or intimidation of a person;
- f) harm or injury to a person, including psychological harm;
- g) damage to a person's property;
- h) damage to a person's reputation;
- i) damage to a person's business or financial position; or
- j) any other damage to a person.

Examples of actions that are not detrimental conduct include the following:

- a) administrative action that is reasonable for the purpose of protecting a discloser from detriment, such as moving a discloser who has made a disclosure about their immediate work area to another office to prevent them from detriment; and
- b) managing a discloser's unsatisfactory work performance, if the action is in line with the organisation's performance management framework.

ILA will strive to ensure that a discloser understands the reason for any administrative or management action.

### **8.3. Compensation and Other Remedies**

A discloser (or any other employee or person) can seek compensation and other remedies through the courts if:

- a) they suffer loss, damage or injury because of a disclosure; and
- b) ILA failed to take reasonable precautions and exercise due diligence to prevent the detrimental conduct.

### **8.4. Civil, Criminal and Administrative Liability Protection**

A discloser is protected from any of the following in relation to their disclosure:

- a) civil liability (e.g. any legal action against the discloser for breach of an employment contract, duty of confidentiality or another contractual obligation);
- b) criminal liability (e.g. attempted prosecution of the discloser for unlawfully releasing information, or other use of the disclosure against the discloser in a prosecution); and
- c) administrative liability (e.g. disciplinary action for making the disclosure).

These protections do not grant immunity for any misconduct a discloser has engaged in that is revealed in their disclosure.

## **9. Support and Practical Protection for Disclosers**

### **9.1. Identity Protection (Confidentiality)**

ILA will implement the following measures and mechanisms to protect the confidentiality of a discloser's identity, reducing the risk that the discloser will be identified from the information contained in a disclosure:

- all personal information or reference to the discloser witnessing an event will be redacted;
- the discloser will be referred to in a gender-neutral context;
- where possible, the discloser will be contacted to help identify certain aspects of their disclosure that could inadvertently identify them; and
- disclosures will be handled and investigated by qualified staff.

### **9.2. Protection from detrimental acts or omissions**

ILA will implement the following measures and mechanisms to assess and control the risk of detriment to Whistleblowers:

- processes for assessing the risk of detriment against a discloser and other persons (e.g. other staff who might be suspected to have made a disclosure), which will commence as soon as possible after receiving a disclosure;
- support services (including counselling or other professional or legal services) that are available to disclosers;
- strategies to help a discloser minimise and manage stress, time or performance impacts, or other challenges resulting from the disclosure or its investigation;
- actions for protecting a discloser from risk of detriment - for example, the organisation could allow the discloser to perform their duties from another location, reassign the discloser to another role at the same level, make other modifications to the discloser's workplace or the way they perform their work duties, or reassign or relocate other staff involved in the disclosable matter;
- processes for ensuring that management are aware of their responsibilities to maintain the confidentiality of a disclosure, address the risks of isolation or harassment, manage conflicts, and ensure fairness when managing the performance of, or taking other management action relating to, a discloser;
- procedures on how a discloser can lodge a complaint if they have suffered detriment, and the actions the organisation may take in response to such complaints (e.g. the complaint could be investigated as a separate matter by an officer who is not involved in dealing with disclosures and the investigation findings will be provided to the board or audit or risk committee); and
- interventions for protecting a discloser if detriment has already occurred - for example, the organisation could investigate and address the detrimental conduct, such as by taking disciplinary action, or the organisation could allow the discloser to take extended leave, develop a career development plan for the discloser that includes new training and career opportunities, or offer compensation or other remedies.

A discloser may seek independent legal advice or contact regulatory bodies, such as ASIC, APRA or the ATO, if they believe they have suffered detriment.

## 10. Handling and Investigating a Disclosure

### 10.1. Handling a Disclosure

ILA will take the following key steps after it receives a disclosure:

- all disclosures will be considered seriously;
- an internal investigation of the facts of the case will be conducted by the People & Culture Manager, with the WPO to verify the allegations made and take further action if necessary;
- an internal investigation will be undertaken if the matter does not necessitate a police investigation; and
- when a report is received, the WPO will use their discretion to decide whether legal advice is required.

ILA will assess each disclosure to determine whether:

- a) it qualifies for protection; and

- b) a formal, in-depth investigation is required.

## **10.2. Investigating a Disclosure**

On investigation of a disclosure the following steps will be taken:

- Without disclosing the identity of the discloser unless previously agreed to, the WPO will first notify the CEO, Board Chair and People and Culture Manager of any alleged misconduct. If any of the above persons are the subject of the disclosure, then investigation will be supported by another WPO.
- In consultation with the WPO, CEO, People and Culture Manager and other relevant Managers, terms of reference and an investigation plan will be prepared, which will include:
  - The key issues to be investigated;
  - The scale of the investigation, in proportion to the alleged wrongdoing and basis (evidence) of the concern; and
  - Allocation of resources.
- ILA will then conduct an investigation that is confidential, fair and objective.
- ILA staff will comply with all legal requests for information in a timely manner. Requests by external parties for information will be responded to in line with ILA's Privacy Policy.
- The WPO and People and Culture Manager overseeing the investigation, or working on the issue raised by the whistleblower, will keep the whistleblower and all other parties informed about the process and the outcome of the investigation, where permitted.
- If the matter is investigated by an external party or referred to police or another investigating body, there may be limits on what information can be shared. Involved parties will be advised of any limitations on the release of information.
- ILA staff be offered support through the Employee Assistance Program (EAP).

### **10.2.1. Keeping a Discloser Informed**

A discloser will be provided with regular updates, if the discloser can be contacted (including through anonymous channels). The frequency and timeframe may vary depending on the nature of the disclosure.

ILA will acknowledge a discloser after receiving their disclosure.

In addition, ILA will provide updates to a discloser during the key stages, such as:

- when the investigation process has begun;
- while the investigation is in progress; and
- after the investigation has been finalised.

### **10.2.2. Investigation Reporting**

Findings from an investigation will be documented and reported to the CEO and Board for oversight of the policy, while preserving confidentiality.



Throughout the course of the investigation conversations, interviews, communications and relevant documents will be recorded and stored. Upon completion, an investigation report will be prepared and filed.

The investigation report will include:

- the allegations;
- a statement of facts and the corroborating evidence;
- conclusions reached by the investigation; and
- recommended amendments to organisational policy to avoid future wrongdoing.

All documents relating to whistleblowing reports and investigations will be kept securely and confidentially, and access to documents granted only when necessary.

Disclosers will receive information on the outcome of their disclosure at the end of the investigation, as appropriate.

The method for documenting the findings will depend on the nature of the disclosure. There may be circumstances in which it may not be appropriate to provide details of the outcome to the discloser.

### **10.2.3. Secure Record-Keeping and Information-Sharing Processes**

- all paper and electronic documents and other materials relating to disclosures will be stored securely;
- access to all information relating to a disclosure will be limited to those directly involved in managing and investigating the disclosure;
- only a restricted number of people who are directly involved in handling and investigating a disclosure will be made aware of a discloser's identity (subject to the discloser's consent) or information that is likely to lead to the identification of the discloser;
- communications and documents relating to the investigation of a disclosure will not be sent to an email address or to a printer that can be accessed by other staff; and
- each person who is involved in handling and investigating a disclosure will be reminded about the confidentiality requirements, including that an unauthorised disclosure of a discloser's identity may be a criminal offence.

## **11. Ensuring Fair Treatment of Individuals Mentioned in a Disclosure**

ILA will ensure the fair treatment of our employees, who are mentioned in a disclosure that qualifies for protection, including those who are the subject of a disclosure.

ILA will implement the following measures and mechanisms to ensure the fair treatment of employees mentioned in a disclosure that qualifies for protection.

- disclosures will be handled confidentially, when it is practical and appropriate in the circumstances;
- each disclosure will be assessed and may be the subject of an investigation;
- the objective of an investigation is to determine whether there is enough evidence to substantiate or refute the matters reported;

- when an investigation needs to be undertaken, the process will be objective, fair and independent;
- an employee who is the subject of a disclosure will be advised about the subject matter of the disclosure as and when required by principles of natural justice and procedural fairness; and
- an employee who is the subject of a disclosure may contact the organisation's EAP.

### 11.1. Consequences for Identifying a Discloser's Identity

Staff who disclose the identity of, or information which would likely lead to the identification of a whistleblower, or the person to whom the disclosure relates, will be subject to disciplinary action up to and including termination of their employment.

## 12. Accessibility

ILA's Whistleblower Policy will be publicly available on ILA's website. The version of this policy made publicly available may exclude information that would not be suitable for external publication (e.g. the names and contact phone numbers of internal eligible recipients for employees).

Information regarding this policy will be provided to all individuals receiving a funded aged care service from ILA. If the policy is required in an alternate language or format this will be provided on request.

## 13. Education

This policy will be made available to all ILA staff. The Whistleblower protection policy will be accessible and will be communicated in the following ways:

- monthly organisational newsletter;
- all staff broadcast meetings;
- posting the policy on staff noticeboards, intranet and controlled document management system;
- mandatory acknowledgement of the policy within employee management system; and
- incorporating the policy in employee induction information packs and training for new starters.

ILA will inform staff monthly, and provide annual training on the Whistleblower Policy, procedures for reporting, and the protections available to them in order to facilitate a safe environment in which concerns of misconduct may be voiced without reprisal.

Staff involved in the management of Whistleblower reports will receive appropriate training in dealing with reports, investigation, and supporting disclosers and employees who are the subject of allegations.

## 14. Policy Review

ILA will review its Whistleblower policy, processes and procedures annually ensuring that they reflect the most up-to-date legal and corporate governance requirements.

Any changes made to the policy will be communicated to all employees.

## 15. Definitions

| Term | Definition |
|------|------------|
|------|------------|

Printed or personally saved electronic copies of this document are considered uncontrolled. Refer to SharePoint for current controlled electronic copies.

|                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|----------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Confidentiality</b>                       | Is when one's identity is protected to prevent harm. In the case of a whistleblower, their identity may be known to those receiving and investigating the report, but is protected from the broader organisation and public.                                                                                                                                                                                                                                                                                         |
| <b>Detrimental conduct</b>                   | Conduct, or a threat to engage in conduct, that causes detriment to a discloser.                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| <b>Disclosable matter</b>                    | Information to which the Whistleblower protections apply.                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| <b>Discloser</b>                             | An individual who discloses wrongdoing.                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| <b>Disclosure</b>                            | A disclosure of information relating to wrongdoing or a disclosable matter.                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| <b>Disclosures qualifying for protection</b> | Disclosures made orally or in writing which the Whistleblower protections apply.                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| <b>Eligible recipient</b>                    | An individual who can receive a disclosure.                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| <b>Emergency disclosure</b>                  | The disclosure of information to a journalist or parliamentarian, where the discloser has reasonable grounds to believe that the information concerns a substantial and imminent danger to the health or safety of one or more persons or to the natural environment.                                                                                                                                                                                                                                                |
| <b>Fraud</b>                                 | Dishonest activity causing actual or potential financial loss to any person or entity including theft of moneys or other property by employees or persons external to ILA and whether deception is used at the time, immediately before or immediately following the activity. The definition of Fraud also includes the deliberate falsification, concealment, destruction or use of falsified documentation used or intended for use for a normal business purpose or the improper use of information or position. |
| <b>Misconduct</b>                            | Means fraud, negligence, default, breach of trust and breach of duty.                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| <b>Personal information</b>                  | Information or an opinion about an identified individual, or an individual who is reasonably identifiable, whether: <ul style="list-style-type: none"> <li>• true or not; and</li> <li>• recorded in a material form or not.</li> </ul>                                                                                                                                                                                                                                                                              |
| <b>Personal work-related grievance</b>       | A disclosure that relates to the discloser's current or former employment, which has implications for the discloser personally, but does not: <ul style="list-style-type: none"> <li>• have any other significant implications for the organisation (or another organisation); or</li> <li>• relate to conduct, or alleged conduct, about a disclosable matter.</li> </ul>                                                                                                                                           |
| <b>Public interest disclosure</b>            | The disclosure of information to a journalist or a parliamentarian, where the discloser has reasonable grounds to believe that making                                                                                                                                                                                                                                                                                                                                                                                |

|                                               |                                                                                                                                    |
|-----------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|
|                                               | a further disclosure of the information is in the public interest. The disclosure must meet a number of other criteria to qualify. |
| <b>Staff</b>                                  | Board directors, employees, volunteers and contractors.                                                                            |
| <b>Whistleblower</b>                          | A person who has made a disclosure that qualifies for protection under the <i>Corporations Act 2001</i> .                          |
| <b>Whistleblower Protection Officer (WPO)</b> | Responsible for protecting or safeguarding disclosers and ensuring the integrity of the reporting mechanism.                       |

## 16. Governance

|                                          |                                                                                                                                                                                                                                                                                                                                                                |
|------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Associated procedures / documents</b> | ILA-BRD-POL-081 - Employee and Volunteer Code of Conduct Policy<br>ILG-PC-PRO-013 - Grievance Procedure<br>ILG-PC-PRO-019 - Performance Improvement Policy and Procedure<br>ILA-BRD-POL-085 - Privacy Policy<br>ILA-BRD-POL-064 - ILA Risk Management Framework<br>ILA-PC-POL-067 - Conflict of Interest Policy<br>ILA-COR-FRM-051 - Whistleblower Report Form |
| <b>Related legislation</b>               | Corporations Act 2001<br>Taxation Administration Act 1953<br>Fair Work Act 2009                                                                                                                                                                                                                                                                                |
| <b>Division</b>                          | Board                                                                                                                                                                                                                                                                                                                                                          |
| <b>Approval</b>                          | Board                                                                                                                                                                                                                                                                                                                                                          |
| <b>Endorsement</b>                       | Executive Committee                                                                                                                                                                                                                                                                                                                                            |
| <b>Owner</b>                             | Board                                                                                                                                                                                                                                                                                                                                                          |
| <b>Date effective</b>                    | 01/03/2021                                                                                                                                                                                                                                                                                                                                                     |
| <b>Date last published</b>               | 15/05/2026                                                                                                                                                                                                                                                                                                                                                     |
| <b>Next review date</b>                  | 01/04/2028                                                                                                                                                                                                                                                                                                                                                     |
| <b>Version</b>                           | 4                                                                                                                                                                                                                                                                                                                                                              |

For advice and support please contact the Quality Lead at [Quality@ilaustralia.org.au](mailto:Quality@ilaustralia.org.au)